How to articulate what we lived through in 2020? We hardly know where to begin and will leave that to the imminent historians of the future.

But we will say this: In a time of unspeakable challenges, we saw incredible strength, resiliency and creativity among the nonprofit organizations we are privileged to support. Fundraising channels shifted. Volunteer support was restricted. Client needs and numbers grew. Staff faced health and safety risks. Yet they forged ahead. Many of them not only survived but also found new ways to thrive.

This annual report is for them and those they cared for so selflessly. We’ve asked them to speak for themselves as we stand in awe—Beyond Words.

—Scott S. Perry, President

THE UNPRECEDENTED SCOPE OF 2020’S CRISES DAWNS

On March 5, 2020, I knew life would be different. I contacted two medical doctors and asked each what they were expecting with COVID. Their responses rattled me to the core and forecasted what was to come.

NeedLink—Lee Anne Wills, Executive Director

March 13, 2020 was a grim day. Our former CEO and I had a frank discussion about the safety of our clients, residents, and staff. Without any concrete information, it was difficult to know the right path.

Operation Stand Down—Eden Murrie, CEO

The city was a ghost town, and its pedestrians—especially those who’d just been released from incarceration—were refugees. It was unlike anything we’d ever experienced.

Project Return—Bettie Kirkland, CEO

It all became vividly real as we divided the staff up into shift teams and cross-trained one another so that Siloam could continue to serve vulnerable patients if staff were quarantined, sick, or hospitalized.

Siloam Health—Dr. Morgan Wills, CEO & President
THEN CAME THE WORRIES. WILL WE SURVIVE? WILL THE PEOPLE WE SERVE?

“We definitely worried about the pandemic’s impact on our contributed income. We quickly reimagined program delivery virtually. Our donors supported us every step of the way.”

PENCIL—Angie Adams, CEO

“Many of our families are in a constant state of survival. We shifted from providing after-school programming to prioritizing basic needs—delivering books, activities, meals and hope to families’ doorsteps.”

Youth Encouragement Services—Viva Price, Executive Director

“I never thought for a moment we would not survive. I knew almost immediately our programs and services would change forever.”

FiftyForward—Sallie Hussey, Executive Director

Fortunately, careful stewardship of our resources in recent years, disciplined—and sometimes difficult—transfers to reserves, and generous donor support enabled our Y to endure.

YMCA—Dan Dummermuth, President and CEO
THE CHALLENGES WERE GREAT

“In Tennessee, we faced eight weeks of devastating spring storms. Across the country, the Red Cross provided more nights of shelter than any other year in history.”

Sexual Assault Center—Rachel Freeman, President

“We had to learn how to prepare thousands of healthy meals each week without the supportive hands of our volunteers.”

Nashville Food Project—Teri Sloan, Chief Operations Officer

“Required social distancing, increased cleaning protocols, canceled events, and discontinuing volunteer services due to the pandemic put unusual strain on the Mission. But through it all, we stood firm and stayed strong.”

Nashville Rescue Mission—Glenn Cranfield, President and CEO

Not everyone has been ‘safer at home’ throughout the pandemic, especially abuse victims and survivors. Fortunately, our staff and clients demonstrated unbelievable resilience and strength.

Sexual Assault Center—Rachel Freeman, President

While our thousands of volunteers build capacity for our partners each year, their impact was more evident than ever in 2020 as they responded to the tornado, COVID-19, and the Christmas Day bombing.

Hands On Nashville—Lori Shinton, President and CEO

We ramped up our operations to distribute 1 million pounds of food each week through targeted distribution to high-risk communities.

Second Harvest Food Bank of Middle Tennessee—Nancy Keil, President and CEO

More Latinxs learned about our wraparound services as we began to provide rent or mortgage assistance, offer produce boxes and warm meals, and coordinate equitable COVID-19 vaccine distribution.

Conexión Americas—Juliana Ospina Cano, Executive Director

Through it all, our staff persevered like the heroes they are – not complaining, showing up every day, and caring for others who were sick at great risk to their own health.

Hope Family Health—Jennifer Dittes, PA-C, CEO

THE WILL TO OVERCOME THEM WAS GREATER

The MEMORIAL FOUNDATION

“In Tennessee, we faced eight weeks of devastating spring storms. Across the country, the Red Cross provided more nights of shelter than any other year in history.”

American Red Cross—Leigh Elliott, Regional Philanthropy Officer

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The MEMORIAL FOUNDATION
AND WE EMERGED STRONGER THAN EVER

We created learning pods to keep our most at-risk students from falling behind and found that attendance, behavior, and academic achievement improved greatly.

Backfield in Motion—Todd E. Campbell, Ed. D., CEO

We will continue expanding our online capacity to train volunteer mediators—and to provide free remote mediation for communities that would otherwise be excluded from this gentler form of justice.

Nashville Conflict Resolution Center—Sara Figal, Executive Director

We saw firsthand the transformative power of human connection and ‘loving thy neighbor’ in the hardest of times. We emerged with a deepened commitment to help families rise above generational poverty.

Martha O’Bryan Center—Marshia Edwards, President and CEO

We plan to take all of these lessons learned into the future. As hard as it has been, I believe we will be better because of 2020.

Faith Family Medical Center—Laura Hobson, President

Total funds provided
$5.97M
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<tr>
<td>Nashville Ballet</td>
<td>Nashville Chamber Public Benefit Foundation</td>
<td>Nashville Children's Theatre</td>
<td>Nashville Coaching Coalition</td>
<td>Nashville Community Bail Fund</td>
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<td>Nashville Conflict Resolution Center</td>
<td>Nashville Food Project</td>
<td>Nashville International Center for Empowerment</td>
<td>Nashville Launch Pad</td>
<td>Nashville Public Education Foundation</td>
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<td>Nashville Public Library Foundation</td>
<td>Nashville Public Television</td>
<td>Nashville Rescue Mission</td>
<td>Nashville Symphonsj</td>
<td>Nashville Youth for Christ</td>
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<td>National Museum of African American Music</td>
<td>NeedLink Nashville</td>
<td>New Beginnings Center</td>
<td>The Next Door</td>
<td>Nurses for Newborns of Tennessee</td>
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<td>Nurture the Next</td>
<td>Oasis Center</td>
<td>100 Black Men of Middle Tennessee</td>
<td>Open Table Nashville</td>
<td>Operation Andrew Group</td>
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<td>Operation Stand Down Nashville</td>
<td>Orange Heart Medal Project</td>
<td>Our Kids</td>
<td>Oz Arts</td>
<td>PENCIL Foundation</td>
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<td>Preston Taylor Ministries</td>
<td>Project Connect</td>
<td>Project Return</td>
<td>Project Transformation Tennessee</td>
<td>Raphah Institute</td>
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<td>Reboot Recovery</td>
<td>Rebuilding Together-Nashville</td>
<td>Refuge Center for Counseling</td>
<td>Rejoice School of Ballet</td>
<td>Renewal House</td>
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<td>Saddle Up!</td>
<td>Safe Haven Family Shelter</td>
<td>Salama Urban Ministries</td>
<td>2020 GRANTEE LISTING continued</td>
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2020 GRANTEE LISTING continued

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<td>Scott Hamilton CARES Foundation</td>
<td>Second Harvest Food Bank of Middle Tennessee</td>
<td>Sexual Assault Center</td>
<td>Show Hope</td>
<td>Shower the People</td>
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<td>Siloam Health</td>
<td>Simon Youth Foundation</td>
<td>Skyline Auxiliary</td>
<td>Small World Yoga</td>
<td>Society of St. Andrew</td>
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<td>Sycamore Institute</td>
<td>Tennessee Breast Cancer Coalition</td>
<td>Tennessee Coalition to End Domestic and Sexual Violence</td>
<td>Tennessee Environmental Council</td>
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<td>Tennessee Environmental Council</td>
<td>Tennessee Historical Society</td>
<td>Tennessee Immigrant and Refugee Rights Coalition</td>
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<td>Tennessee Justice Center</td>
<td>Tennessee Justice for Our Neighbors</td>
<td>Tennessee Medical Foundation</td>
<td>Tennessee Performing Arts Center</td>
<td>Tennessee Prison Outreach Ministry</td>
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<td>Tennessee Senior Olympics</td>
<td>Tennessee Wildlife Federation</td>
<td>University School of Nashville</td>
<td>Urban Green Lab</td>
<td>Urban Housing Solutions</td>
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<td>Urban Housing Solutions</td>
<td>Welcome Home Ministries</td>
<td>Westminster Home Connection</td>
<td>Why We Can't Wait</td>
<td>YMCA of Middle Tennessee</td>
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<tr>
<td>Youth Encouragement Services</td>
<td>Youth Villages</td>
<td>YWCA of Nashville and Middle Tennessee</td>
<td>2020 GRANTEE LISTING continued</td>
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BOARD MEMBERS

Alfonzo Alexander
President
NASDAQ Center For The Public Trust

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Varina F. Buntin
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Allison De Marcus
Community Leader

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Drew R. Maddux, Sr.
President
Maddux Realty & Construction Co., Inc.

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Plastic & Reconstructive Surgery

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United States Bankruptcy Court Middle Tennessee District

J. Edward Pearson
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E. Phillips Development

Gini Pupo-Walker
State Director for Tennessee Education Trust

Jo Sanders
Community Leader

Barbara Springer
Treasurer
Dollar General Corp.

I. Michele Williams, M.D.
Medical Director
Matthew Walker Comprehensive Health Center

S. Fleming Wilt
President
Christie Cookie Co.

William P. Puryear
Immediate Past Chair

Charles B. Beck, M.D.
L. Dale Beck, M.D.

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Scott S. Perry
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Jackson Routh
Vice President, Programs And Grants
Judy Milliken
Vice President, Finance

2020 FINANCIAL POSITION

The Memorial Foundation, Inc. and Affiliated Entities
Consolidated Statement of Financial Position
For period ending December 31, 2020

ASSETS
Cash and short-term investments $8,741,348
Investments 117,872,889
Investment – commercial real estate, net 8,229,964
Accounts receivable 8,229,964
Prepaid expenses 104,253
Furniture and equipment - net 154,904
TOTAL ASSETS $135,125,267

LIABILITIES
Accounts payable and accrued expenses $205,739
Grants payable 70,000
TOTAL LIABILITIES $275,739

NET ASSETS
Unrestricted $132,295,985
Temporarily restricted 2,553,543
TOTAL NET ASSETS $134,849,528

* TOTAL LIABILITIES AND NET ASSETS $135,125,267

The Memorial Foundation is audited by the independent auditing firm of Kraft CPA PLCC

1996–2020 GRANTS
Summary of Grants Awarded by Program Area

Youth & Childhood Development

Community Services

Substance Abuse

Senior Citizen Equipment Services

Housing & Social Services

Health Care Services

The Memorial Foundation staff (left to right):
Jackson Routh
Vice President, Programs and Grants
Lauren Willoughby
Program Associate
Joyce A. Douglas
Executive Assistant
Judy Milliken
Vice President, Finance
Scott S. Perry
President

Frank Grace, Jr. (right) has faithfully served as Board Chair of the Memorial Foundation’s Board of Trustees for the past six years. He passes the torch to Dr. David E. McKee, MD (left) to continue the legacy of constant and steadfast stewardship of the Foundation’s mission.
GRANT GUIDELINES

The Memorial Foundation awards grants to nonprofit organizations that provide services to people who live in the communities served by Nashville Memorial Hospital. Requests for support outside this area are not considered.

All organizations requesting grants are subject to a review process that includes an initial interview with staff, submission of an application, a possible site visit, and approval by The Memorial Foundation’s Board of Trustees.

Those interested in obtaining more information on grant guidelines may visit The Memorial Foundation’s website at: www.memfoundation.org or write to:

The Memorial Foundation, Inc.
100 Bluegrass Commons Boulevard, Suite 320
Hendersonville, Tennessee 37075
Phone: 615.822.9499

www.memfoundation.org