THE MEMORIAL FOUNDATION

mission
of
THE MEMORIAL FOUNDATION
is to improve the
quality of life
for
people
through support to
nonprofit organizations.
Dear Friends,

Each year, The Memorial Foundation takes time to reflect. Through this annual report, we recognize the work of the agencies we support that are on the front lines serving people in need throughout Middle Tennessee. We take our role of providing financial assistance to these agencies very seriously. Our goal is for each grant to make a specific difference and for the totality of the contributions to improve our community's quality of life.

When awarding grants for over 200 nonprofits each year, the decisions about how and where to lend support can be challenging. How can The Memorial Foundation have the strongest impact? It begins and ends with the lasting partnerships that we share and enjoy with the nonprofits we serve. With each organization, we seek a close and collaborative alliance — based on understanding their needs, expertise and dreams for bettering the lives of others.

The Memorial Foundation is grateful for our nonprofit partnerships which reach far beyond grant requests. They are rooted in a shared spirit of openness about those who are at risk and why they are struggling. About projects that are working and those that are not. About new knowledge, technologies and ideas that can shape better outcomes.

Our bonds with our community's capable nonprofits only grow and are enhanced with each year. Their leaders and staffs — and the board members and volunteers who support them — make Middle Tennessee a place we can all love and cherish.

Together with these partners, we are dedicated to strengthening our region, one community at a time. The nonprofits we served in 2016 are a segment of our remarkable community partners we have served over the years.

On behalf of the board and staff of The Memorial Foundation, we thank these organizations. Thank you for your incredible work and commitment to improve our community and thank you for partnering with The Memorial Foundation as you strive to accomplish your mission.

Most sincerely,
Scott S. Perry
President
THE MEMORIAL FOUNDATION 2016 grantee listing

A Soldier’s Child
ABLE Youth
ACE Nashville
Adventure Science Center
Against the Grain
AGAPE
Alignment Nashville
Alive Hospice
All Together Madison
ALS Association, Tennessee Chapter
Alzheimer’s Association-Mid South Chapter
American Heart Association-Greater Southeast Affiliate
American Red Cross-Nashville Area Chapter
Andrew Jackson Foundation
Aquinas College
Ark Community Resource & Assistance Center
Arthritis Foundation-Tennessee
Arts & Business Council of Greater Nashville
Backfield in Motion
Barefoot Republic
Begin Anew
Big Brothers Big Sisters of Middle Tennessee
Big Payback Middle Tennessee
Bledsoe’s Lick Historical Association
Boys & Girls Clubs of Middle Tennessee
Brown Center for Autism
Buffalo Valley
Building Lives Foundation
Byrum-Porter Senior Center

Carpenter’s Square
CASA
CASA of Robertson County
Catholic Charities of Tennessee
Center for Courageous Kids
Center for Nonprofit Management
Children Are People
Christian Community Schools
City of Life
Communities In Schools of Tennessee
Community Care Fellowship
Community Child Care Services
Community Resource Center
Community Spirit
CommunityNashville
Conexión Américas
Conservancy for the Parthenon and Centennial Park
(The) Contributor
Cottage Cove Urban Ministries
Council on Aging of Middle Tennessee
Country Music Hall of Fame and Museum
CrossBRIDGE
Discover Madison
East Nashville Hope Exchange
Easter Seals Tennessee
Edison School
End Slavery Tennessee
Executive Women International-Nashville Chapter
Faith Family Medical Center
(The) Family Center
Family & Children's Service
Family Foundation Fund
Family Reconciliation Center
Fellowship of Christian Athletes
FiftyForward
FiftyForward Bordeaux
FiftyForward Madison Station
Foundation for Athletics in Nashville Schools
Friends of Warner Parks
Friendship House
Gallatin C.A.R.E.S.
Gallatin Day Care Center
Gallatin Senior Citizens Center
General Commission on United Methodist Men
Gilda’s Club Nashville
Girl Scouts of Middle Tennessee
Global Education Center
Gospel Music Association
Grace Place Ministry
Greater Faith Community Action Corporation
Guardianship & Trusts Corporation
Habilitation and Training Services
Habitat for Humanity of Greater Nashville
Hands On Nashville
Healing Arts Project
Hearing Bridges
Hendersonville Performing Arts Company
Hendersonville Young Life

High Hopes Development Center
Home Bound Meals Program
HomeSafe of Sumner, Wilson & Robertson Counties
Homework Hotline
Hope Clinic for Women
Hope Food Bank
Hospital Hospitality House of Nashville
Humanities Tennessee
Imagination Library of Middle Tennessee
Impact America-Tennessee
INROADS
Insight Counseling Centers
Interfaith Dental Clinic
Intrepid College Prep
Jason Foundation
Jobs for Life
Jobs for Tennessee Graduates
Junior Achievement of Middle Tennessee
King’s Daughters Child Development Center
Land Trust for Tennessee
Leadership Nashville
Lighthouse Christian School
Living Sent Ministries
Madison Tigers Youth Sports
Make-A-Wish Foundation of Middle Tennessee
Mary Parrish Center
McNeilly Center for Children
Men of Valor
Mending Hearts
Mental Health America of Middle Tennessee
Metropolitan Nashville Public Schools
Mid-Cumberland Human Resource Agency
Middle Tennessee Council-Boy Scouts of America
Monroe Harding
Montgomery Bell Academy
Morning Star Sanctuary
Moss Rose Education Foundation
Muscular Dystrophy Association-Nashville
Music for Seniors
Nashville Adult Literacy Council
Nashville Bar Foundation
Nashville CARES
Nashville Chamber Public Benefit Foundation
Nashville Chess Center
Nashville Children's Alliance
Nashville Children's Theatre
Nashville Civic Design Center
Nashville Conflict Resolution Center
Nashville District Management Corporation
Nashville Opera
Nashville Opportunities Industrialization Center
Nashville Public Education Foundation
Nashville Public Television
Nashville Repertory Theatre
Nashville Rescue Mission
Nashville State Community College Foundation
Nashville Zoo
Native American Indian Association of Tennessee

New Beginnings Center
NeedLink Nashville
(The) Next Door
Nurses for Newborns of Tennessee
Oasis Center
Open Table Nashville
Operation Andrew Group
Operation Stand Down Tennessee
Our Kids
Park Center
PENCIL Foundation
Pope John Paul II High School
Preston Taylor Ministries
Prevent Child Abuse Tennessee
Progress
Project Connect
Project Return
Project Transformation Tennessee
Purpose Preparatory Academy
Renewal House
Rock Castle State Historic Site
Rock the Street, Wall Street
Rocketown of Middle Tennessee
Rooftop Foundation
Room In The Inn
Saddle Up!
Safe Haven Family Shelter
St. Luke's Community House
Salama Urban Ministries
Salvation Army–Nashville Area Command
Salvus Center
Second Harvest Food Bank of Middle Tennessee
Sexual Assault Center
Show Hope
Simon Youth Foundation
Society of St. Andrew
Soles4Souls
Songs for Sound
Southeast Community Capital Corporation
Southeastern Council of Foundations
Southeastern Young Adult Book Festival
Southern Word
Special Education Advocacy Center
Special Needs Sports Foundation
STARS Nashville
Stokes Brown Library
Street Theatre Company
Sumner Child Advocacy Center–Ashley’s Place
Sumner Teen Center
Teach For America–Greater Nashville
Tennessee Coalition to End Domestic and Sexual Violence
Tennessee Environmental Council
Tennessee Historical Society
Tennessee Holocaust Commission
Tennessee Kidney Foundation
Tennessee Medical Foundation
Tennessee Performing Arts Center
Tennessee Primary Care Association
Tennessee Prison Outreach Ministry
Tennessee Senior Olympics
Tennessee Supreme Court Historical Society
Tennessee Voices for Victims
Tennessee Wildlife Federation
Transit Alliance of Middle Tennessee
Tucker’s House
United Cerebral Palsy of Middle Tennessee
University School of Nashville
Urban League of Middle Tennessee
Valley View Camp
VSA Tennessee
Walden’s Puddle
Watkins College of Art, Design & Film
Wayne Reed Christian Childcare Center
Welcome Home Ministries
Westminster Home Connection
Who U With? Ministries
YMCA of Middle Tennessee
Young Leaders Council
Youth Encouragement Services
Youth Villages
YWCA of Nashville and Middle Tennessee
THE MEMORIAL FOUNDATION board members

Alfonzo Alexander
President
NASBA Center for The Public Trust

Frank M. Bumstead
Chairman
Flood, Bumstead, McCready & McCarthy, Inc.

Varina F. Buntin
Community Leader

Charles W. Fentress
Consultant, Government Affairs

Frank E. Gordon
Managing Partner
Crofton Capital

Frank Grace, Jr.
Retired Partner
Waller

Alice I. Hooker
Community Leader

Beth B. Little
Community Leader

Drew R. Maddux, Sr.
President
Maddux Realty & Construction Co., Inc.

David E. McKee, M.D.
Physician
Plastic & Reconstructive Surgery

Judge George C. Paine, II
Retired Chief Judge
United States Bankruptcy Court
Middle Tennessee District

J. Edward Pearson
Chief Operating Officer
Healthstream, Inc.

H. Eddie Phillips
Chairman
E. Phillips Development

Gini Pupo-Walker
Senior Director Of Education Policy and Strategy Growth Conexión Américas

Jo Sanders
Community Leader

Julie B. Williams, Ed.D.
Educational Consultant

S. Fleming Wilt
President
Christie Cookie Co.

OFFICERS

Frank Grace, Jr.
Chair

Frank M. Bumstead
Vice-Chair

Judge George Paine, II
Secretary

Scott S. Perry
President

Jackson Routh
Vice President, Programs And Grants

Judy Milliken
Vice President, Finance

THE MEMORIAL FOUNDATION staff

Scott S. Perry
President

Joyce A. Douglas
Executive Assistant

Judy Milliken
Vice President, Finance

Jackson Routh
Vice President, Programs And Grants

Donna Kay Vick
Receptionist / Secretary

EMERITUS MEMBERS

William P. Puryear
Immediate Past Chair Emeritus

Charles B. Beck, M.D.
L. Dale Beck, M.D.
Norman L. Sims, M.D.
2016 financial position

THE MEMORIAL FOUNDATION, INC. AND AFFILIATED ENTITIES

Consolidated Statement of Financial Position

For period ending December 31, 2016

ASSETS

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
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<tbody>
<tr>
<td>Cash and short-term investments</td>
<td>$9,051,270</td>
</tr>
<tr>
<td>Investments</td>
<td>117,427,180</td>
</tr>
<tr>
<td>Investment - commercial real estate, net</td>
<td>8,812,513</td>
</tr>
<tr>
<td>Accounts receivable</td>
<td>3,616</td>
</tr>
<tr>
<td>Prepaid expenses</td>
<td>94,288</td>
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<tr>
<td>Furniture and equipment - net</td>
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<td><strong>TOTAL ASSETS</strong></td>
<td><strong>$135,413,647</strong></td>
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LIABILITIES

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<tr>
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<tr>
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<td>$306,158</td>
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<tr>
<td>Grants payable</td>
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THE MEMORIAL FOUNDATION IS AUDITED BY THE INDEPENDENT AUDITING FIRM OF KRAFT CPAS PLLC

1996-2016 grants

SUMMARY OF GRANTS AWARDED BY PROGRAM AREA

- Senior Citizen Enrichment Services: 24%
- Substance Abuse: 5%
- Community Services: 14%
- Youth and Childhood Development: 18%
- Education: 11%
- Health Care Services: 18%
- Human and Social Services: 6%
- 2016 financial position

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WE WOULD LIKE TO THANK OUR NONPROFIT PARTNERS. THEY create NEW beginnings, FRESH STARTS, & BRIGHTER futures. IT IS A DAILY COMMITMENT TO THE people THEY SERVE AND A POSITIVE influence THAT LASTS A lifetime.

J.D. ELLIOTT 1936-2015 Founding President The Memorial Foundation
THE MEMORIAL FOUNDATION
grant guidelines

The Memorial Foundation awards grants to nonprofit organizations that provide services to people who live in the communities served by Nashville Memorial Hospital. Requests for support outside this area are not considered.

All organizations requesting grants are subject to a review process that includes an initial interview with staff, submission of an application, a possible site visit, and approval by The Memorial Foundation’s Board of Directors.

Those interested in obtaining more information on grant guidelines may visit The Memorial Foundation’s website at: www.memfoundation.org or write to:

The Memorial Foundation, Inc.
100 Bluegrass Commons Boulevard, Suite 320
Hendersonville, Tennessee 37075
Phone: 615.822.9499